Mauldin High School

School Portfolio 2025-2029



John Michael Peake, Principal
701 E. Butler Road
Mauldin, SC 29662
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Greenville County Schools

Dr. W. Burke Royster, Superintendent

Scope of Action Plan: 2024-2025 through 2028-2029

UPDATE for: 2025-26

SCHOOL RENEWAL PLAN COVER PAGE

SCHOOL NAME: Mauldin High School

SCHOOL RENEWAL PLAN FOR YEARS 2024-25 through 2028-29 (five years)

SCHOOL RENEWAL ANNUAL UPDATE FOR 2025-26 (one year)

Required Signature Page

The school renewal plan, or annual update, includes elements required by the Early Childhood Development and Academic Assistance Act of 1993 (Act 135) (S.C. Code Ann. §59-139-10 et seq. (Supp. 2004)), the Education Accountability Act of 1998 (EAA) (S.C. Code Ann. §59-18-1300 et seq. (Supp. 2004)), and SBE Regulation 43-261. The signatures of the chairperson of the board of trustees, the superintendent, the principal, and the chairperson of the School Improvement Council, and the School Read to Succeed Literacy Leadership team lead are affirmation of active participation of key stakeholders and alignment with Act 135 and EAA requirements.

Assurances for the School Renewal Plans

The assurance pages following this page have been completed and the district superintendent's and school principal's signature below attests that the school/district complies with all applicable assurances requirements including ACT 135 assurance pages.

SUPERINTENDENT

Dr. W. Burke Royster	Warle Roysto	5/1/2025
PRINTED NAME	SIGNATURE	DATE

PRINCIPAL

Mr. Mike Peake	J. Mike Peake	5/1/2025
PRINTED NAME	SIGNATURE	DATE

CHAIRPERSON, BOARD OF TRUSTEES

Dr. Carolyn Styles	Dr. Carolyn Styles	5/1/2025
PRINTED NAME	SIGNATURE	DATE

CHAIRPERSON, SCHOOL IMPROVEMENT COUNCIL

Steven Thornton	a+ -0 +	5/1/2025
Steven mornton	Steven Thornton	
PRINTED NAME	SIGNATURE	DATE

SCHOOL READ TO SUCCEED LITERACY LEADERSHIP TEAM LEAD

Kelly Duncan	Kelly Duncan	5/1/2025
PRINTED NAME	SIGNATURE	DATE

SCHOOL ADDRESS: 701 E. Butler Rd. Mauldin SC, 29662

SCHOOL TELEPHONE: (864) 355-6500

PRINCIPAL E-MAIL ADDRESS: jmpeake@greenville.k12.sc.us

Stakeholder Involvement

Position Name

PE Chair

Principal John Michael Peake Teacher **Catherine Adams** Teacher Shannon Hansen Parent/Guardian Monica Booth Parent/Guardian Lindsay Howell Community Member Gene Buckner Paraprofessional Mary Belvin School Improvement Council Chair **Steven Thornton** Read to Succeed Reading Coach Caitlin Scott Read to Succeed Literary Team Lead **Kelly Duncan** Read to Succeed Literacy Team Member Matt Boone

Other Stakeholders

Andre Cook

Position Name **Assistant Principal Alex Cummings Assistant Principal Christie Justice Assistant Principal** Nicole Johonnett **Assistant Principal** Tammy McClain **Assistant Principal Christine Thomas** Administrative Assistant Justin Moore Science Chair Laguana Standifer **English Chair** Amanda Robinson CTE Chair Shannon Hansen Math Chair Jennifer Wilson World Language Chair Kenia Warren SS Chair **Greg Snoad** Fine Arts Chair Anne Crowe Special Ed Chair Amy DiPalma

Early Childhood Development and Academic Assistance Act (Act 135) Assurances (S.C. Code Ann §59-139-10 et seq. (Supp. 2004))		
□ Yes □ No ☑ N/A	Academic Assistance, PreK-3 The school makes special efforts to assist children in PreK-3 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).	
✓ Yes □ No □ N/A	Academic Assistance, Grades 4–12 The school makes special efforts to assist children in grades 4–12 who demonstrate a need for extra or alternative instructional attention (e.g., after-school homework help centers, individual tutoring, and group remediation).	
☑Yes □No □N/A	Parent Involvement The school encourages and assists parents in becoming more involved in their children's education. Some examples of parental involvement initiatives include making special efforts to meet with parents at times more convenient for them; providing parents with their child's individual test results and an interpretation of the results; providing parents with information on the district's curriculum and assessment program; providing frequent, two way communication between home and school; providing parents an opportunity to participate on decision making groups; designating space in schools for parents to access educational resource materials; including parent involvement expectations as part of the principal's and superintendent's evaluations; and providing parents with information pertaining to expectations held for them by the school system, such as ensuring attendance and punctuality of their children.	
✓ Yes ☐ No ☐ N/A	Staff Development The school provides staff development training for teachers and administrators in the teaching techniques and strategies needed to implement the school/district plan for the improvement of student academic performance. The staff development program reflects requirements of Act 135, the EAA, and the National Staff Development Council's revised Standards for Staff Development.	
✓ Yes □ No □ N/A	Technology The school integrates technology into professional development, curriculum development, and classroom instruction to improve teaching and learning.	

✓ Yes ☐ No ☐ N/A	Innovation The school uses innovation funds for innovative activities to improve student learning and accelerate the performance of all students.
☑Yes □No □N/A	Collaboration The school (regardless of the grades served) collaborates with health and human services agencies (e.g., county health departments, social services departments, mental health departments, First Steps, and the family court system).
☑ Yes □ No □ N/A	Developmental Screening The school ensures that the young child receives all services necessary for growth and development. Instruments are used to assess physical, social, emotional, linguistic, and cognitive developmental levels. This program normally is appropriate at primary and elementary schools, although screening efforts could take place at any location.
□ Yes □ No ☑ N/A	Half-Day Child Development The school provides half-day child development programs for four-year-olds (some districts fund full-day programs). The programs usually function at primary and elementary schools. However, they may be housed at locations with other grade levels or completely separate from schools.
□Yes □No ☑N/A	Developmentally Appropriate Curriculum for PreK–3 The school ensures that the scope and sequence of the curriculum for PreK–3 are appropriate for the maturation levels of students. Instructional practices accommodate individual differences in maturation level and take into account the student's social and cultural context.

☐ Yes ☑ No ☐ N/A	Parenting and Family Literacy The school provides a four component program that integrates all of the following activities: interactive literacy activities between parents and their children (Interactive Literacy Activities); training for parents regarding how to be the primary teachers for their children and how to be full partners in the education of their children (parenting skills for adults, parent education); parent literacy training that leads to economic self-sufficiency (adult education); and an age-appropriate education to prepare children for success in school and life experiences (early childhood education). Family Literacy is not grade specific, but is generally most appropriate for parents of children at the primary and elementary school levels and below as well as for secondary school students who are parents. Family Literacy program goals are to strengthen parental involvement in the learning process of preschool children ages birth through five years; to promote school readiness of preschool children; to offer parents special opportunities to improve their literacy skills and education; to provide parents a chance to recover from dropping out of school; and to identify potential developmental delays in preschool children by offering developmental screening.
☑ Yes □ No □ N/A	Recruitment The district makes special and intensive efforts to recruit and give priority to serving those parents or guardians of children, ages birth through five years, who are considered at-risk of school failure. "At-risk children are defined as those whose school readiness is jeopardized by any of, but not limited to, the following personal or family situation(s): parent without a high school graduation or equivalency, poverty, limited English proficiency, significant developmental delays, instability or inadequate basic capacity within the home and/or family, poor health (physical, mental, emotional) and/or child abuse and neglect.
✓ Yes ☐ No ☐ N/A	Coordination of Act 135 Initiatives with Other Federal, State, and District Programs The district ensures as much program effectiveness as possible by developing a district-wide/school-wide coordinated effort among all programs and funding. Act 135 initiatives are coordinated with programs such as Head Start, First Steps, Title I, and programs for students with disabilities.

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Introduction

Mauldin High School's school portfolio documents the changes and progress our school has made while working to continuously advance student achievement. The portfolio provides our staff with an ongoing means for self-assessment, communication, continuous improvement, and accountability.

This school portfolio is a "living document" about Mauldin High School. It describes who we are, our vision for the school, goals, plans, progress, and achievement in the context of client demographics & needs, and the school community. The portfolio also describes how we build and use our overall school plan for advancing student learning.

A team of staff members was involved in developing the narrative for our portfolio based on input from the whole staff and other Mauldin High School stakeholders. Our team consists of staff administration, teacher leaders in operational, instructional and SEL committees, as well as support staff. Additionally, the staff is broken down into committees to study the needs and assessments for the various areas.

Executive Summary for Baseline Data

Student Achievement

Demographically, we are a suburban high school (grades 9-12) with 56.9% white, 22.6% African American, 12.2% Hispanic, 8.3% other ethnicities. The majority of our students perform at or above the national average on standardized tests: approximately 38.8% pupils in poverty.

Focus Student Achievement Goal

Mauldin High School will increase success rate in all EOC-tested subject areas, ACCESS testing, and graduation rate. Disciplinary literacy is a strong area of focus in support of these goals.

Teacher and Administrator Quality

Mauldin High School currently has 128 teachers on staff. One hundred percent of our teaching faculty is highly qualified. Approximately 4% of teachers are National Board Certified Teachers, 60% have master's degrees or higher, 45% are Gifted/Talented endorsed, and 53% have their AP endorsement. Evaluation of teachers is done with a competency based evaluation instrument and student surveys of teacher competency are linked to their yearly job performance evaluation. The teacher turnover rate for 2022-23 was 12%.

Mauldin High School currently has 7 administrators. On average, the administrative staff has over six years of school administrative experience in addition to an average of over 10 years teaching experience. Evaluation of the administrative staff is completed via a competency-based evaluation instrument and administrator performance surveys are linked to their yearly performance evaluation.

School Climate

We are committed to maintaining a safe, responsible, and respectful school environment. The nurturing of appropriate professional relationships between all stakeholders is a priority. Organizational structure is a key focus area that is oriented toward tasks and achievements through clearly articulated work expectations and performance standards. Parent, student, and teacher surveys are linked to the school climate evaluation.

Our school makes every effort to involve all parents and families, as well as members of the community, in the planning and implementation of school programs and activities. We also benefit from partnerships with local businesses, corporations, and individuals who support the many educational and extracurricular endeavors with funding and volunteers.

Significant Challenges

- Involving all stakeholders in the decision making process.
- Promoting continuous improvement in an already high performing school.
- Meeting the needs of all students to ensure college and career readiness.

Academic Accomplishments

- 91.1% Graduation Rate 2022-2023 school year
- Excellent Rating on School Report Card 2011-2023
- 91% Graduates that are College or Career Ready 2022-2023, Highest Among GCS High Schools
- 85% of Graduating Class Attend 2 or 4 Year Colleges 2023
- 3 National Merit Semifinalist
- 390 Life Scholars in 2023-2024

- 184 AP Scholars in 2023
- 21 AP Scholars with Honors in 2023
- 74 AP Scholars with Distinction in 2023
- 55 Palmetto Fellows in 2023-2024
- 10 Teaching Fellows Scholarships (a highly competitive fellowship, honor, and scholarship for future teachers) in 2023-2024
- 10 enlisted in Armed Services
- \$33.1 Million in College Scholarships in 2023-2024
- National Beta Club School of Merit 2019

Club and Organization Accomplishments

- Student Council Raised over \$130,00 for Charity in 2024 for the Battle Buddies of the Carolinas
- Youth in Government –59 students represent MHS in their delegation
- Robotics Team: 23-24 Anderson District Event Finalist. Anderson District Event Imagery Award. Charleston District Event Winner. Upper State Champions 2021-2022.
- Academic Team
- Dance Team- the Mavettes received an invitation to perform in the Macy's Thanksgiving Day Parade 2024
- National Honor Society over 2,000 hours of service per year.
- Beta Club volunteers Beta over 2,800 hours of service per year.
- Interact Club, supported by Mauldin Rotary Club, completed service projects for charity, the community, and the school.
- JROTC: 2024 awarded the Unity Achievement Award by the Naval Education and Training Command. Provided 1,200 hours of community service. Unit GPA of 3.47

School Profile

Mauldin High School is located in Mauldin, South Carolina. Situated in the foothills of the Blue Ridge Mountains in Upstate South Carolina, we are located in one of the fastest growing areas of the state. Built in 1973 and renovated in 2002, our campus is home to a wide variety of successful instructional, athletic, extracurricular, and lifelong learning programs. Despite the size of our student body, presently 2,350 in number, our school provides a welcoming and nurturing environment.

Our physical plant has over 350,000 square feet located on 46.22 acres. The atrium is an airy two-story space that functions as an attractive meeting space as well as the school cafeteria. Maverick Pride, showcases filled with trophies, and Awards of Excellence are inviting fixtures in this area. Each classroom is furnished with attractive, comfortable, and functional student and teacher desks. A bright, glassed-in breezeway connects the original building to the new multi-story addition. Painted by a generous community member during the 2006 summer break, an arresting mural now adorns the hall leading from the atrium to the side exit and in the cafeteria. We are fortunate to have a practice gym and a 2000-seat competition gym, as well as a 4000-seat stadium. Baseball and softball fields and four tennis courts complete our sports complex. Fine arts groups perform in a 650-seat auditorium. Chorus and band rooms are equipped with individual practice rooms and space for whole group performances. The studio art classroom is equipped with both an art patio for outdoor work.

Our school makes every effort to involve all parents and families, as well as members of the community, in the planning and implementation of school programs and activities. We benefit from extensive partnerships with local businesses, corporations, and individuals who support many educational and extracurricular endeavors with funding and volunteers. Local partnerships with the school include Ingles, Spectrum TV; Mauldin Police and Fire Department; and Urban League just to name a few. Our School Improvement Council meets the 2nd Thursday of each month and includes parents, teachers, administrators, local business partners and students. On any given day we have 10-15 volunteers working throughout the school. PTSA has a database of over 200 volunteers who work in 20 different categories.

School Personnel

The school's Administrative Team collaborates with faculty to provide instructional leadership for the school. Mauldin High School currently has eight administrators. Each administrator monitors the progress of their respective instructional department(s) and the curriculum resource teacher provides instructional leadership and professional development for the faculty. On average, the administrative staff has over 8 years of school administrative experience in addition to an average of over 10 years teaching experience. Several administrators hold dual administrative certifications and advanced teaching certifications. Evaluation of the administrative staff is done with a competency based evaluation instrument and administrator performance surveys are linked to their yearly performance evaluation.

Mike Peake
Alex Cummings
Christie Justice
Christine Thomas
Tammy McClain
Nicole Johonnett
Justin Moore

Personnel Data

Mauldin High School currently has 128 teachers, 2 media specialists, 9 guidance counselors, one mental health therapist, one social worker, two instructional coaches, one behavior interventionist and 7 administrators comprise the faculty at Mauldin High School.

Mauldin High School currently has 128 teachers on staff. One hundred percent of our teaching faculty is highly qualified. Approximately 4% of teachers are National Board Certified Teachers, 60% have master's degrees or higher, 45% are Gifted/Talented endorsed, and 53% have their AP endorsement. Evaluation of teachers is done with a competency based evaluation instrument and student surveys of teacher competency are linked to their yearly job performance evaluation.

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Student Population

Mauldin High School student enrollment is 2202. The current student population consists of 1254 Caucasians, 498 African-Americans, 269 Hispanics, 298 of two or more races, 76 Asian, and 7 other ethnicities. 51% percent of our student population is female and 49% percent are male.

The number of students receiving ESOL services is 120 (5.4%). The number of pupils in poverty are 38.8%. The percentage of students receiving special education services is approximately 7.3%. The number of students served by the gifted and talented program is approximately 36%. The number of students enrolled in at least one advanced placement course is greater than 26%.

The attendance rate for Mauldin High School students is above 94% percent.

Academic Programs, Features, and Initiatives

The core curriculum consists of college prep, honors, Advanced Placement and dual enrollment. Our decisions about the courses offered are data driven and research based, and guided by the tenets of the Profile of the South Carolina Graduate. Data analysis allows school personnel to determine weaknesses and gaps in the instructional process. Therefore, data analysis is conducted annually of disaggregated data from standardized tests such as the End of Course Exams, Advanced Placement, SAT, ACT, etc.

Our instructional leadership team leads a faculty committed to using best practices and instructional techniques that place students at the center of learning. Intelligent integration of technology enhances the learning environment. Teachers also plan and incorporate critical thinking into daily classroom activities. The academic environment of our school encourages teachers to explore classroom strategies beyond traditional instruction.

Within academic departments, teachers determine the skills and content needed for successful completion of coursework and prepare students for the next level of study. Vertical alignment with middle schools and higher education helps in providing a seamless curriculum.

Our school offers Project Lead the Way (PLTW) courses and curriculum, the nation's leading provider of science, technology, engineering, and math (STEM) programs. We offer a robust and expanding dual enrollment program. The expansion involves offering college courses taught by Mauldin HS Faculty starting in 2018-2019. For the current school year, Mauldin High School offers 38 sections of Dual Enrollment courses, with 228 student enrollments.

Mission, Vision, Beliefs

Mission Statement

The administration, faculty, and staff of Mauldin High School, in conjunction with the students, their families, and the community, shall provide every student the opportunity, challenge, and support to realize his or her educational potential and the ability to assume a productive role in a democratic society.

Shared Vision

The vision centers on four core areas: curriculum, instruction, assessment, and the learning environment.

The curriculum focuses on rigorous and seamless integration, meeting state and national standards of excellence. Teachers are involved in interdisciplinary collaboration, as well as the integration of technology and creative arts throughout the curriculum. There is also a multicultural emphasis encompassing character education.

Instruction involves students actively participating and taking responsibility for their own learning. Teachers collaborate in sharing strategies and ideas to improve instruction. Students and teachers have the opportunity to incorporate technology in all areas of instruction. High expectations are evident for all students and teachers in a rigorous instructional program. Current research information shared by teachers in discussion groups are reflected in the implementation of new and effective strategies.

Continual assessment of the school environment involves self-evaluation of the school's programs, action plan goals, and instruction. Students are encouraged to achieve at high rates in the most rigorous courses appropriate. Real life applications enable students to see the connections between what they are learning in the classroom and its relevance to their future. A variety of assessment tools are used including student self-assessment. Current school data and research are used to aid students and faculty engaged in reflective assessment practices.

The learning environment is positive and student-centered, with all the stake holders working toward common goals. There is open, ongoing communication emphasizing support and value of each member. The school community exhibits excellent citizenship with emphasis on positive work ethic, acceptance of cultural diversity and service to the community. There are a variety of resources available to meet the social, emotional, academic, and physical needs of the students.

Values and Beliefs

Values and beliefs are the core of who we are, what we do, and how we think and feel. Values and beliefs reflect what is important to us; they describe what we think about work and how we think it should operate. Through an examination of written beliefs already in place and individual and small group brainstorming, we developed the following core beliefs about instruction, curriculum, assessment, and the school's environment that we believe will increase our students' learning.

We believe...

- All students can learn and achieve success in a rigorous curriculum.
- Students learn and demonstrate their knowledge and skills in different ways when provided a variety of effective instructional approaches and assessments to support their learning.
- Students must be provided with a challenging and diverse curriculum.
- Each student is a valued individual with unique physical, social, emotional, cultural, and intellectual needs.
- Exceptional students require special services, resources, and support services.
- Students develop an appreciation of different people and cultures through an awareness and understanding of cultural diversity.

- Students, teachers, administrators, parents, and the community share the responsibility for advancing the school's mission.
- School and community commitment to continuous improvement enables students to become confident, self-directed, lifelong learners.
- Students are equally responsible for maximizing their educational opportunities.

Data Analysis and Needs Assessment

Student Achievement Needs Assessment

	2018-19	2019-21	2021-22	2022-23	2023-24
Report Card Overall Rating	Excellent (68)	N/A	Excellent (67)	Excellent (72)	Excellent (75)
EOCEP Algebra (A-D)	85.8%	N/A	73.6%	85.8%	87.4%
EOCEP English (A-D)	82.4%	N/A	84%	93.1%	92.2%
G+	44.19%	N/A	75.79%	87.59%	92.5%
Dual Enrollment - # of unique students enrolled	N/A	N/A	134	170	144

Teacher and Administrator Quality

Professional Development Calendar

PLC Calibration and Alignment	August
New to MHS Teacher Meeting	August
Monthly School-Wide Instructional Focus PDs via Planning Periods ("Anchor PD")	August, September, October, November, December, January, February, March, April
PLC Meetings	August, September, October, November, December, January, February, March, April
Personalized Virtual PD Choice Board: Content-Specific, School-Wide Instructional Focus, Technology Focus	Semesters I and II
Monthly Guiding Coalition Meetings: Operations Team, Instruction Team, SEL Team	August, September, October, November, December, January, February, March, April
EOC PLC: Benchmark Data Dives	Twice each semester
First and Second Year Teacher Meetings - Monthly	August, September, October, November, December, January, February, March, April, May

School Climate Needs Assessment

	2022-23	2023-24
Student Behavior	63.3% of students who received one referral received at least another.	55.71% of students who received one referral received at least another.
Chronic Absenteeism	26.5%	23.5%
Truancy	523 referrals	575 referrals
Parent/Teacher Conferences	5,500	5,413
Volunteer Hours	6,350 hours	12,990
Backpack Accounts/Logins	1,845 accounts (85.4%)	1,833

School Report Card - Links

- <u>2022-23</u>
- <u>2023-24</u>

Performance Goal Area: ☐Student Achievement* ☐Teacher/Administrator Quality* ☐School Climate (Parent Involvement, Safe & Healthy Schools, etc.)* (* required)
Performance Goal 1: By 2029, the percentage of students who pass the Algebra 1 End-of-Course exam will increase from 82% (2023) to 92%.
Interim Performance Goal: Meet annual targets below.

Data Source(s)	SY23 Baseline	SY24 Planning	Data Designation	2024-25	2025-26	2026-27	2027-28	2028-29
			Projected (HS)	84%	86%	88%	90%	92%
GCS Accountability and	82%	87.4%	Actual (HS)					
Quality Assurance			Projected (District)	71%	73%	75%	77%	79%
	68.8%	78.3%	Actual (District)					

Activity	Timeline	Person(s) Responsible	• • • • • • • • • • • • • • • • • • • •		Indicators of Implementation C=Continue, M=Modify, F=Finish
Action Plan for Strategy #1: Ensure all stud	dents acquire p	orerequisite math skills at each le	vel.		
Develop annual academic growth targets based on the principal and school goal setting process.	2024-2029	? ILT	N/A	N/A	С
2. Design individualized school, teacher, and student goals based on growth and achievement.	2024-2029	ILT, PLCs, teachers	N/A	N/A	С
3. Integrate mathematical concepts into other subject curriculum maps, showcasing the interconnectedness of learning (i.e., incorporate math into	2024-2029	ILT, Instructional Guiding Coalition	N/A	N/A	С

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish
science experiments, art projects, or literature analysis).					
Action Plan for Strategy #2: Ensure math acceleration, and personalization of learni					ferentiated support for remediation,
Update the GCS Curriculum Maps to leverage power standards, grade-level rigor and pacing and ensure consistent use across all classrooms.	2024-2029	Academic Specialists, district curriculum committees	N/A	N/A	С
2. Ensure GCS Curriculum Maps include real-world, rigorous, project-based strategies and address differentiated needs and supports, as identified (i.e.: manipulatives, mathematical tools, technology).	2024-2029	Academic Specialists, district curriculum committees	N/A	N/A	С
3. Utilize formative and predictive assessment data to design differentiated instruction for all students.	2024-2029	ILT, ICs, PLCs	N/A	N/A	С
4. Provide actionable feedback on instructional delivery and the student experience using learning walks, instructional rounds, and classroom observations to ensure all students have access to grade-level instruction and standards.	2024-2029	Administration, ICs	N/A	N/A	С
5. Track trend data on teacher observations in the district observation tool to plan for professional learning and individualized coaching.	2024-2029	Principal, ILT, ICs	N/A	N/A	С
Action Plan for Strategy 3: Create and imp	lement profes	sional learning experiences for tea	chers and staff	f that support	students' mastery of math skills.
Analyze school data to determine professional development and coaching needs for teachers to ensure	2024-2029	② ILT	N/A	N/A	С

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish
mastery of math content and skills and ensure high expectations for all students.					
2. Provide professional development for teachers throughout the year based on teacher input, trend data and observational feedback.	2024-2029	? ICs	N/A	N/A	С
3. Ensure ongoing, continuous improvement of student achievement through the Professional Learning Community Process by monitoring for fidelity.	2024-2029	ILT, ICs, Admin	N/A	N/A	С
Foster a collaborative relationship between schools and parents.	2024-2029	SIC, Admin	N/A	N/A	С
5. Provide resources and workshops to help parents support their children's mathematical development at home.	2024-2029	Math Dept	N/A	N/A	С

Performance Goal Area: ☐Student Achievement* ☐Teacher/Administrator Quality* ☐School Climate (Parent Involvement, Safe & Healthy Schools, etc.)* (* required)
Performance Goal 2: By 2029, the percentage of students who pass the English 2 End-of-Course exam will increase from 94% (2023) to 96.5%.
Interim Performance Goal: Meet annual targets below.

Data Source(s)	SY23 Baseline	SY24 Planning	Data Designation	2024-25	2025-26	2026-27	2027-28	2028-29
			Projected (HS)	94.5%	95%	95.5%	96%	96.5%
GCS Accountability and	94%	92.2%	Actual (HS)					
Quality Assurance			Projected (District)	87%	88%	89%	90%	90%
	86.2%	87.7%	Actual (District)					

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish
Action Plan for Strategy #1: Ensure all student	ts acquire pre	requisite ELA skills at each level.			
Leverage power standards and address pacing and ensure consistent use across all classrooms.	2024-2029	② ICs, ILT	N/A	N/A	С
2. Identify the areas of strengths and areas of growth each year from summative assessments to ensure curriculum maps and resources fully support student success.	2024-2029	? ILT	N/A	N/A	С
3. Provide support for implementing data driven reflective conversations to improve teaching practice (district, school, and individual data).	2024-2029	② ICs, ILT	N/A	N/A	С

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish
4. Progress monitor intervention outcomes to determine the most effective strategies for increasing student success.	2024-2029	ICs, PLCs	N/A	N/A	С
5. Implement a range of assessment methods that measure student understanding.	2024-2029	? Teachers	N/A	N/A	С
6. Ensure vertical articulation of grade level content and practices.	2024-2029	Dept Chairs, ICs	N/A	N/A	С
7. Support intentional unit and lesson planning to reflect responsive teaching practices (conferencing, small group instruction, etc.) that meet student needs.	2024-2029	? ICs	N/A	N/A	С
Action Plan for Strategy #2: Ensure ELA curri personalization while maintaining the expecta	_		s, with differe	ntiated suppor	t for remediation, acceleration, and
Monitor data to ensure a guaranteed and viable curriculum (pacing, content, resources and strategies, etc.).	2024-2029	2 ILT	N/A	N/A	С
2. Integrate disciplinary literacy, targeting informational texts, tasks, and talk across all subject areas.	2024-2029	☑ ICs, Dept Chairs	N/A	N/A	С
3. Utilize resources for differentiated support and acceleration for all students.	2024-2029	? ILT	N/A	N/A	С
4. Utilize formative and predictive assessment data to design unit and lesson plans' instructional delivery.	2024-2029	ICs, PLCs	N/A	N/A	С
5. Provide actionable feedback on instructional delivery and the student experience using learning walks, instructional rounds, and classroom observations.	2024-2029	? ILT	N/A	N/A	С
6. Provide diverse and multimedia-rich materials for teaching language arts, including audio, visuals, and interactive texts to accommodate various learning styles.	2024-2029	② School Librarians	N/A	N/A	С

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish
Action Plan for Strategy #3: Create and impler	ment profession	onal learning experiences for tea	achers and sta	ff that support	student mastery of ELA skills.
Ensure that professional learning and coaching help all teachers develop the knowledge and skills to support all students in building necessary reading skills.	2024-2029	2 ILT	N/A	N/A	С
2. Establish peer support groups, mentors and/or networks for teachers to share experiences, resources, and strategies for success.	2024-2029	2 Admin	N/A	N/A	С
Build capacity for consistent implementation of the GCS Secondary ELA Instructional Framework.	2024-2029	2 ILT	N/A	N/A	С
4. Monitor students' needs in order to determine and use the best instructional practices to achieve mastery of ELA skills.	2024-2029	Area Content Teachers	N/A	N/A	С
5. Provide professional learning opportunities on instructional strategies for diverse learners using the Universal Design for Learning Framework.	2024-2029	? ICs	N/A	N/A	С

Performance Goal Area: ②Student Achievement* ☐ Teacher/Administrator Quality* ☐ School Climate (Parent Involvement, Safe & Healthy Schools, etc.)* (* required)
Performance Goal 3: By 2029, the percentage of students who earn G+ will increase from 92% (2023) to 95%.
Interim Performance Goal: Meet annual targets below.

Data Source(s)	SY23 Baseline	SY24 Planning	Data Designation	2024-25	2025-26	2026-27	2027-28	2028-29
			Projected (District)	79%	83%	87%	91%	95%
GCS Accountability	75.4%	81.0%	Actual (District)					
and Quality Assurance (GCSource)			Projected (School)	89%	91%	93%	95%	97%
	87.29%	89.29%	Actual (School)					

Activity	Timeline	Timeline Person(s) Responsible		Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish					
Action Plan for Strategy #1: Ensure all stude	Action Plan for Strategy #1: Ensure all students engage in K-12 Career Exploration as outlined in Graduation Plus.									
Complete comprehensive scope and sequence of career related activities using district's College and Career Readiness platform	2024-2025	2 Admin	N/A	N/A	С					
Evaluate career exploration opportunities that benefit students and local businesses.	2024-2029	2 Counselors	N/A	N/A	С					
3. Introduce diverse career options through interactive experiences, virtual tours, and guest speakers in order to help students identify their interests and strengths.	2025-2029	2 Counselors	N/A	N/A	С					
4. Facilitate internships, job shadowing, and work-study programs to provide students with real-world experiences, preparing	2024-2029	? Counselors	N/A	N/A	С					

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish
them for post-secondary education and employment.					
Action Plan for Strategy #2: Utilize Career Pl	anner software	so students can clearly articul	ate a 9-12 caree	r path to plan	their high school course experience.
Implement district-wide course progression requirements for all core content courses.	2025-2026	2 Admin	N/A	N/A	С
Seek out and eliminate barriers that prevent students from access to more rigorous coursework.	2024-2029	☑ SIC	N/A	N/A	С
3. Implement a district-wide course registration system (SchoolLinks) that ensures accuracy and precision in calculating both high school graduation requirements and pathway completion requirements.	2024-2025	2 Counselors	N/A	N/A	С
Action Plan for Strategy #3: Ensure all stude	ents have access	to CTE Pathways, AP, IB and/o	or Dual Enrollm	ent.	
Attend district wide-training for counselors in the use of the PSAT Pre-AP report and AP Potential.	2024-2029	2 Admin	N/A	N/A	С
2. Seek out and eliminate barriers to CTE participation at both the career centers and in middle and high schools.	2024-2029	2 Admin	N/A	N/A	С
3. Promote Dual Enrollment opportunities at all high schools and to all students.	2024-2029	2 Admin	N/A	N/A	С
4. Utilize AP Review Day as a tool to improve AP Passage rates.	2024-2029	2 Admin	N/A	N/A	С

Performance Goal Area:							
Performance Goal 4: By 2029, 44% of all dual credit course enrollment will include Pupils in Poverty (PIP), up from 29%.							
Interim Performance Goal: Meet annual targets below.							

Data Source(s)	SY23 Baseline	SY24 Planning	Data Designation	2024-25	2025-26	2026-27	2027-28	2028-29
PowerSchool*			Projected (District)	28%	31%	34%	37%	40%
	27.8%	30.1%	Actual (District)					
			Projected (School)	32%	35%	38%	41%	44%
	29%	20.8%	Actual (School)					

^{*}GSCD Reports 2; Validation STATE REPORTING; Dual Credit and PIP = Yes

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish				
Action Plan for Strategy #1: All high schools will identify and meet individually with Pupils in Poverty students who qualify for dual credit/dual enrollment courses.									
Identify PIP students demonstrating success in elementary school to foster and encourage participation in higher level courses early.	2024-2029	2 Admin	N/A	N/A	С				
2. Identify PIP students who meet prerequisites for dual enrollment courses and are demonstrating skills that would make them successful candidates for dual credit and honors courses.	2024-2029	2 Admin	N/A	N/A	С				
3. Collaborate with local businesses, colleges, and community organizations to create mentorship programs, internships, and networking opportunities for PIP students interested in dual credit courses.	2024-2029	2 Counselors	N/A	N/A	С				

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish
4. Establish peer support networks for PIP students participating in dual credit courses to foster a sense of community and provide mutual assistance.	2025-2029	Admin	N/A	N/A	С
5. Develop a campaign to promote the benefits of advanced academic courses to 1st generation college students.	2025-2029	2 Admin	N/A	N/A	С
Create an in-person forum for parents of identified students to learn about G+ opportunities.	2025-2029	2 Admin	N/A	N/A	С
Action Plan for Strategy #2: All high schools w	vill administer t	ne Accuplacer at the school during th	ne school day.		
High school counseling departments will attend training on Accuplacer readiness test administration.	2024-2029	2 Counselors	N/A	N/A	С
High schools will create a schedule to administer Accuplacer within the dual enrollment registration timeline.	2024-2029	2 Counselors	N/A	N/A	С
Action Plan for Strategy #3: Communicate ar	d dispel miscon	ceptions about advanced coursewor	k for students.		
Provide annual professional development for teachers prior to making recommendations on how students qualify and benefits of taking advanced coursework.	2024-2029	☑ Counselors	N/A	N/A	С
Boost parent and student awareness of advanced coursework opportunities, pathways, and dual enrollment support.	2024-2029	② Counselors	N/A	N/A	С

Performance Goal Area: □ Student Achievement* ②Teacher/Administrator Quality* □ School Climate (Parent Involvement, Safe & Healthy Schools, etc.)* (* required)
Performance Goal 1: 100% of classroom teacher positions will be filled on the first day of school by highly qualified educators (through 2029).
Interim Performance Goal: Meet annual targets below.

Data Source(s)	SY23 Baseline	SY24 Planning	Data Designation	2024-25	2025-26	2026-27	2027-28	2028-29
			Projected (District)	100%	100%	100%	100%	100%
GCS Human	100%	100%	Actual (District)					
Resources Department			Projected (School)	100%	100%	100%	100%	100%
	100%	100%	Actual (School)					

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish				
Action Plan for Strategy #1: Further community partnerships to encourage early interest in education among diverse student and community groups.									
Share with students and community members on pathways and alternative pathways to education.	2024-2029	Admin, Counselors	N/A	N/A	С				
2. If applicable, partner with Clemson University on an ongoing basis to host the Call Me Mister showcase, Express Way to Tiger Town, Student Teacher placements and other opportunities for a path to education.	2024-2029	Teacher Cadet Teacher	N/A	N/A	С				
Action Plan for Strategy #2: Identify and expan	Action Plan for Strategy #2: Identify and expand community outreach programs that have been most successful in recruiting highly qualified candidates.								
Continue to expand with middle and high school students - early exposure to teaching as a career choice through internal and external programs.	2024-2029	Counselors	N/A	N/A	С				

Performance Goal Area: Student Achievement* Teacher/Administrator Quality* School Climate (Parent Involvement, Safe & Healthy Schools, etc.)* required)								
Performance Goal 2: Reduce teacher turnover by 0.5 percentage points annually through 2029.								
Interim Performance Goal: Meet annual targets below.								

Data Source(s)	SY23 Baseline	SY24 Planning	Data Designation	2024-25	2025-26	2026-27	2027-28	2028-29
			Projected (District)	11.60%	11.10%	10.60%	10.10%	9.60%
GCS Human	10.4%	10.1%	Actual (District)					
Resources Department			Projected (School)	11.5%	11%	10.5%	10%	9.5%
	12%	13%	Actual (School)					

Activity	Timeline	Timeline Person(s) Estima Responsible Cost		Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish			
Action Plan for Strategy #1: Identify and expand targeted initiatives and collaborative efforts, by prioritizing professional development, a culture appreciation and recognition, and implementation of a support system tailored to the diverse needs of our teaching staff.								
Personalized Professional Development: We will conduct needs assessments to identify areas for growth among our teaching staff. Tailored training sessions, workshops, and coaching will be provided to address these needs, ensuring continuous professional	2024-2029	ILT, Admin, ICs, Guiding Coalition Teacher Leadership Teams	\$2,000	Local funds	С			

Activi	ty	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish
	development aligned with					
	individual goals.					
2.	Mentorship Programs:					
	Reinforcing mentorship programs					
	will pair experienced educators					
	with newer teachers, fostering					
	collaboration, sharing of best					
	practices, and providing valuable					
	support and guidance.					
3.	Well-being Initiatives:					
	Recognizing the importance of					
	teacher well-being, we will					
	highlight initiatives such as team					
	building activities, mindfulness					
	tips, and access to counseling					
	services to support the mental					
	and emotional health of our					
	teaching staff.					
4.	Peer Support Networks: Creating					
	opportunities for teachers to					
	connect and share experiences					
	through peer support networks will foster a sense of community,					
	allowing for mutual					
	encouragement,					
	problem-solving, and resource					
	sharing.					
5	Recognition and Appreciation:					
] .	Implementing a formalized					
	system for recognizing and					
	appreciating teacher					
	achievements, milestones, and					
	contributions will boost morale					
	and motivation, reinforcing the					
	value we place on their					
	dedication and hard work.					

Activity	Timeline	Timeline Person(s) Estima Responsible Cos		Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish
6. Evidence-based Responsiveness: Utilizing data, such as District Upbeat Survey and State Climate Survey, to drive decisions regarding instructional and operational policies.					

Performance Goal Area: ☐ Student Achievement* ☐ Teacher/Administrator Quality* ② School Climate (Parent Involvement, Safe & Healthy Schools, etc.)* (* required)
Performance Goal 1: Ensure an environment where positive relationships, consistent behavior expectations, consequences, and interventions foster healthy student and adult interactions, resulting in, by 2029, a 10-point decrease in the percentage of students receiving more than one incident referral in a single school year.
Interim Performance Goal: Meet annual targets below.

Data Source(s)	SY23 Baseline	SY24 Planning	Data Designation	2024-25	2025-26	2026-27	2027-28	2028-29
ETS			Projected (District)	58.5%	56.5%	54.5%	52.5%	50.5%
Students referred for	61.5%	54.1%	Actual (District)					
Behavior Incidents after			Projected (School)	60.2%	58.2%	56.2%	54.2%	52.2%
their first referral*	62.2%	55.7%	Actual (School)					

^{*}On average, 21% of all students have misbehavior resulting in a disciplinary referral. Of those students, 60.5% receive additional behavior referrals.

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish				
Action Plan for Strategy #1: Ensure a safe and welcoming atmosphere conducive to teaching and learning, with consistent expectations for behavior, appropriate consequences for misbehavior, and support to develop self-direction, integrity, and responsible decision-making in PreK through 12th grades.									
1. Implement district framework based on student-centered behavioral and disciplinary expectations and practice aligned with district policy, with a representative multi-disciplinary steering team of school and district-level leaders to monitor and continuously improve an aligned system across all schools.	2024-2029	2 Admin	N/A	N/A	С				
Establish consistency in teaching and reinforcing expectations and building positive relationships, while allowing	2024-2029	2 ILT	N/A	N/A	С				

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish
custom, school-based programming to meet this goal.					
3. Create a sense of safety, stability, and belonging for all students, staff, and families, using developmentally appropriate, trauma-informed, school-wide practices and expanded opportunities for family engagement.	2024-2029	Admin, Advisory Team, counselors, social worker	N/A	N/A	С
4. Utilize training and support on classroom management and relationship building to new teachers and additional support and coaching for school staff with a higher proportion of behavior incidents.	2024-2029	ICs, mentor teachers	N/A	N/A	С
5. Ensure full implementation of the Early Warning Response System and measures of well-being to monitor, report, and resolve behavioral health needs.	2024-2029	Admin, BehaviorInterventionist	N/A	N/A	С
6. Teach interpersonal skills to students, including self-direction, integrity, responsible decision-making, and well-being. Involve family and student input regarding lesson content and structure.	2024-2029	Advisory Team, Counselors, social worker	N/A	N/A	С
Action Plan for Strategy #2: Improve schoo student well-being.	l-home conn	ections and parent involvement	and enhance	communicatio	n across stakeholders involved with
Make home-school relationships a priority through frequent connection and communication.	2024-2029	Admin, teachers, counselors	N/A	N/A	С
2. Ensure school employees exhibit understanding and appreciation of all students and families and use best-practice communication strategies to connect with those families.	2024-2029	Admin, Counselors	N/A	N/A	С

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish
3. Discuss social, emotional, and behavioral development within parent/teacher/student conferences.	2024-2029	Advisory Team, social worker, counselors	N/A	N/A	С
Action Plan for Strategy #3: Expand student students characterized as Pupils in Poverty.	t access and	opportunities to activities relate	ed to interpers	onal and lead	ership development, particularly for
Make opportunities for students to participate in clubs and extracurricular activities more accessible through transportation, scholarships for fees/trips, etc.	2024-2029	② Admin, counselors	N/A	N/A	С
Increase leadership opportunities within the school during the school day.	2024-2029	2 Admin	N/A	N/A	С
3. Continue and expand community partnerships to provide mentors and out-of-school time activities for students.	2024-2029	2 Admin	N/A	N/A	С
Action Plan for Strategy #4: Reduce disparition Disrupting Class, Refusal to Obey/Defiant, and	_		idents influenc	ed by relation	ships and school culture: Disrespect,
Establish common understanding among students and adults of the expectations and meaning of disrespect, disruption, disobedience/defiance, and inappropriate behavior.	2024-2029	Admin, counselors, social worker	N/A	N/A	С
2. Identify and address the underlying need communicated in incidents of Disrespect, Disrupting Class, Refusal to Obey/Defiant, and Inappropriate Behavior, while maintaining accountability for these actions.	2024-2029	Admin, counselors, social worker	N/A	N/A	С
3. Establish standard and reliable classroom practice and developmentally appropriate consequences to lessen the incidence of these offenses and their impact on the order and productivity of the learning environment.	2024-2029	2 Admin	N/A	N/A	С

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish
4. Teach productive behaviors, emotional control, and interpersonal skills including listening to and understanding diverse perspectives.	2024-2029	Counselors, social worker, interventionist	N/A	N/A	С
5. Provide student-centered interventions and resources for students who repeat detrimental behaviors and strengthen in-class and on-site response to develop healthy regulation and decision-making skills.	2024-2029	2 Admin, interventionists	N/A	N/A	С

Performance Goal Area: □ Student Achievement* □ Teacher/Administrator Quality* ☑ School Climate (Parent Involvement, Safe & Healthy Schools, etc.)* (* required)								
Performance Goal 2: By 2029, reduce the percentage of students who are chronically absent* by 10 points.								
Interim Performance Goal: Meet annual targets below.								

Data Source(s)	SY23 Baseline	SY24 Planning	Data Designation	2024-25	2025-26	2026-27	2027-28	2028-29
			Projected (District)	22%	20%	18%	16%	14%
	24.2%	23.9%	Actual (District					
Student Services			Projected (School)	25%	23%	21%	19%	17%
	27%	23.53%	Actual (School					

^{*}A student is chronically absent when they miss 10% or more of the days they are enrolled at a school site, no matter the reason.

Activity	Timeline		Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish				
Action Plan for Strategy #1: Implement the model framework set forth by the district for proactive monitoring, communication, and intervention for students with chronic absenteeism.										
1. Implement the updated parent note requirements and examine the impact of disciplinary consequences on the chronic absenteeism rate.	2024-2029	?	Admin, interventionist	N/A	N/A	С				
2. Implement the model framework and ensure the implementation of strategies.	2024-2029	?	Admin, ILT, interventionist	N/A	N/A	С				
Action Plan for Strategy #2: Increase the perc	Action Plan for Strategy #2: Increase the percentage of completed Attendance Intervention Plans.									
Implement Backpack and School Messenger to track, flag, and follow-up on individual Attendance Intervention Plans.	2024-2029	?	Admin	N/A	N/A	С				
2. Provide ongoing trainings for Attendance Clerks or Interventionists.	2024-2025	?	Admin, district personnel	N/A	N/A	С				

Activity	Timeline		Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish	
Action Plan for Strategy #3: Implement a proactive approach to increase attendance rates.							
1. Communicate to students, parents, and caregivers about the impact of chronic absenteeism, truancy, and missed days on achievement.	2024-2029	?	Counselors, interventionist	N/A	N/A	С	
2. Engage community partners to share the message and help address barriers for families, including increased access to services and support.	2024-2029	?	Counselors, Admin, interventionist	N/A	N/A	С	
3. Distribute materials throughout the year to reinforce the policies and guidelines for when to send students to school and when not to send them (ex. fever, lice, etc.)	2024-2029	?	Admin, Counselors	N/A	N/A	С	

Performance Goal Area: □ Student Achievement* □ Teacher/Administrator Quality* ② School Climate (Parent Involvement, Safe & Healthy Schools, etc.)* (* required)
Performance Goal 3: Increase the engagement of families and community volunteers with school personnel, as measured by the number of school visitors and volunteers, by 3% annually.
Interim Performance Goal: Meet annual targets below.

Data Source(s)	SY23 Baseline	SY24 Planning	Data Designation	2024-25	2025-26	2026-27	2027-28	2028-29
			Projected (District)	317,534	327,060	336,872	346,978	357,387
Number of Visitors and		308,285	Actual (District)					
Volunteers in Raptor System			Projected (School)	4,656	4,795	4,938	5,086	5,238
Kaptor System		4,521	Actual (School)					

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish		
Action Plan for Strategy #1: Increase parent engagement with district communication platforms.							
Increase parent and guardian utilization of Backpack by sending weekly reminders via multiple platforms and media.	2024-2029	2 Admin, ILT, Counselors	N/A	N/A	С		
2. Implement a plan to increase parent and guardian awareness of communication methods, involvement opportunities, and resources for students.	2024-2025	② Admin, ILT, Counselors	N/A	N/A	С		
3. Provide ongoing access to technology and support to parents and guardians at school locations.	2024-2029	2 Admin, ILT, Counselors	N/A	N/A	С		

Activity	Timeline	Person(s) Responsible	Estimated Cost	Funding Source	Indicators of Implementation C=Continue, M=Modify, F=Finish		
Action Plan for Strategy #2: Recruit representative parent and community volunteers and community partners to address potential barriers to engagement and to increase opportunities for students to see and interact with diverse leaders in their community.							
1. Identify community partners (businesses, pediatrics, health departments, nonprofits, faith-based, and community organizations) to encourage and promote parent and community involvement in schools.	2024-2029	② Counselors, SIC, PTA	N/A	N/A	С		
2. Develop collaborative partnerships focused on addressing barriers to student and family engagement, understanding of school expectations, and student opportunities.	2024-2029	② Counselors, SIC, PTA	N/A	N/A	С		
3. Develop a wide variety of opportunities to engage parents in the school setting through internal and external partnerships.	2024-2029	② Counselors, SIC, PTA	N/A	N/A	С		
Action Plan for Strategy #3: Increase two-way parent engagement at the school level.							
Provide support to reduce potential barriers to parent and guardian engagement (including those related to language, transportation, and event or conference timing)	2024-2029	Various clubs, admin, ILT, counselors, PTA	N/A	N/A	С		
Develop best practice guidelines and strategies that increase parent and guardian attendance at school events.	2024-2026	Various clubs, admin, ILT, counselors, PTA	N/A	N/A	С		
3. Each school will assemble a School Improvement Council that reflects the diversity (e.g. socioeconomic, ethnic, and academic) present in the school community.	2024-2029	② Various clubs, admin, ILT, counselors, PTA	N/A	N/A	С		